

Aurora Psychiatric Hospital
1220 Dewey Avenue
Wauwatosa, WI 53213
(414) 454-6600

Type: Psych
Control: Other Not for Profit
Fiscal Year: 01/01/02 to 12/31/02

County: Milwaukee
Analysis Area: Milwaukee County (2B)
Volume Group: 3

Selected Utilization Statistics	FY 2002	All Psychiatric Hospitals		FY 2002 vs. 2001	
		Value	Ratio	FY 2001	Ratio
Occupancy Rate (%)					
Psychiatric	70.3%	62.9%	1.12	67.5%	1.04
Alcoholism/chemical dependency	28.9%	30.0%	0.96	58.1%	0.50
Total hospital	61.6%	61.5%	1.00	66.5%	0.93
Average Census (Patients)					
Psychiatric	70.3	73.6	0.95	67.5	1.04
Alcoholism/chemical dependency	28.9	30.0	0.96	58.1	1.04
Total hospital	58.5	38.3	1.53	59.8	0.81
Average Length of Stay (Days)					
Psychiatric	12.3	17.6	0.70	12.4	0.99
Alcoholism/chemical dependency	2.9	5.8	0.50	3.7	0.78
Total hospital	9.4	8.5	1.10	10.1	0.93
Outpatient Visits					
Non-emergency visits	64,824	31,839	2.04	54,025	1.20
Emergency visits	0	1,464	0.00	0	.
Full-time Equivalents (FTEs)					
Administrators	0.9	3.5	0.24	0.8	1.14
Nurses, licensed	31.5	38.4	0.82	34.1	0.92
Psychologists	0.0	3.6	0.00	0.8	0.00
Social workers	0.0	10.7	0.00	18.7	0.00
All other personnel	222.7	141.4	1.57	217.3	1.02
Total FTEs	256.1	209.0	1.23	254.1	1.01
FTEs per 100 Patient Census (Adjusted)					
Administrators	1.7	4.4	0.39	0.8	2.14
Nurses, licensed	62.3	47.9	1.30	35.9	1.73
Psychologists	0.0	4.5	0.00	0.8	0.00
Social workers	0.0	13.3	0.00	19.7	0.00
All other personnel	440.5	176.4	2.50	229.1	1.92
Total FTEs	506.4	260.7	1.94	267.9	1.89

Total Hospital:
Beds set up and staffed 95
Discharges 2,300
Inpatient days 21,353

Contract with:
Health maintenance
organization (HMO) Yes
Preferred Provider
organization (PPO) Yes

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Inpatient Service Area

Inpatient Service Area	Level of Service*	Beds Set Up and Staffed 12/31/02	Discharges and Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)

General Medical-Surgical:							
Adult medical-surgical, acute	3	0	0	0	. %	0.0	.
Orthopedic	3	0	0	0	. %	0.0	.
Rehab. and physical medicine	3	0	0	0	. %	0.0	.
Hospice	3	0	0	0	. %	0.0	.
Acute long term care	5	0	0	0	. %	0.0	.
Other acute	5	0	0	0	. %	0.0	.
Pediatric, acute	3	0	0	0	. %	0.0	.
Obstetrics	3	0	0	0	. %	0.0	.
Psychiatric	1	75	1,569	19,240	70.3%	52.7	12.3
Alcoholism/chemical dependency	1	20	731	2,113	28.9%	5.8	2.9
ICU/CCU:							
Medical-surgical intensive care	3	0	0	0	. %	0.0	.
Cardiac intensive care	3	0	0	0	. %	0.0	.
Pediatric intensive care	5	0	0	0	. %	0.0	.
Burn care	5	0	0	0	. %	0.0	.
Mixed intensive care	3	0	0	0	. %	0.0	.
Step-down (special care)	3	0	0	0	. %	0.0	.
Neonatal intensive/intermediate care	3	0	0	0	. %	0.0	.
Other intensive care	3	0	0	0	. %	0.0	.
Subacute care	5	0	0	0	. %	0.0	.
Other inpatient	5	0	0	0	. %	0.0	.

Note: data should be used only in rows; do not summarize columns.

* 1=Provided-Distinct Unit, 2=Provided-Not Distinct Unit, 3=Available in Network, 4=Contracted, 5=Service Not Provided.

** Transfers, which may be estimated, refer only to those between units.

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE

Administrators/asst. administrators	0	1	0.9	Radiological services personnel	0	0	0.0
Physicians and dentists	0	0	0.0	Occupational therapists	1	0	1.0
Medical and dental residents	0	0	0.0	Occupational therapy assistants/aides	0	0	0.0
Registered nurses	13	28	31.5	Physical therapists	0	0	0.0
Certified nurse midwives	0	0	0.0	Physical therapy assistants/aides	0	0	0.0
Licensed practical nurses	0	0	0.0	Recreational therapists	1	1	1.8
Ancillary nursing personnel	1	0	1.0	Psychologists	0	0	0.0
Physician assistants	0	0	0.0	Social workers	0	0	0.0
Nurse Practitioners	0	0	0.0	All other health professionals	106	86	156.3
Medical records personnel	2	1	2.7	All other personnel	50	22	61.0
Pharmacy personnel	0	0	0.0	-----			
Clinical laboratory personnel	0	0	0.0	TOTAL	174	139	256.1

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Income Statement		Assets		Liabilities and Fund Balances	
Gross patient revenue	\$39,805,180	Cash and cash equivalents	\$-2,975,311	Current liabilities	\$2,928,376
Less deductions	18,853,811	Net Patient receivables	4,181,176	Long-term debt	6,940,875
Net patient revenue	20,951,369	Other receivables	260,835	Other liabilities	0
Plus other revenue	1,445,582	Land, bldgs and equip: Net	5,986,108	Subtotal	9,884,506
Total revenue	22,396,951	Other assets	618,934		
Less expenses	24,784,806			Unrestricted fund balance	-1,812,764
Nonoperating gains/losses	0	Total Assets	\$8,071,742	Total liabilities & fund balance	\$8,071,742
Net Income	\$-2,387,855			Restricted fund balances	\$0

Selected Financial Statistics		FY 2002	Value	All Psychiatric Hospitals	Ratio	FY 2001	FY 2002 vs. 2001	Ratio
Gross Rev as % Total Gross Patient Revenue								
Medicare	[\$3,755,557]	9.4%	14.0%	0.67		8.9%		1.06
Medical Assistance	[\$8,394,411]	21.1%	15.0%	1.40		20.0%		1.06
Commercial	[\$22,131,228]	55.6%	31.9%	1.74		66.7%		0.83
All other	[\$5,523,984]	13.9%	39.0%	0.36		4.4%		3.18
Deductions as % of Total Gross Patient Revenue								
Medicare	[\$2,419,721]	6.1%	7.0%	0.87		7.1%		0.86
Medical Assistance	[\$3,247,180]	8.2%	5.1%	1.61		7.8%		1.04
Commercial	[\$12,043,241]	30.3%	11.2%	2.70		28.6%		1.06
Charity care	[\$303,438]	0.8%	6.4%	0.12		1.5%		0.52
All other	[\$840,231]	2.1%	1.6%	1.36		2.4%		0.87
Total deductions	[\$18,853,811]	47.4%	31.3%	1.52		47.3%		1.00
Other Revenue and Net Gains or Losses								
Other revenue as % of total revenue		6.5%	23.0%	0.28		6.3%		1.03
Net gains/losses as % of net income		0.0%	7.7%	0.00		0.0%		.
Expenses as % of Total Expenses								
Salary/fringe benefit	[\$12,694,727]	51.2%	48.9%	1.05		54.5%		0.94
Supplies and services	[\$9,905,763]	40.0%	46.4%	0.86		38.3%		1.04
Capital component	[\$1,438,642]	5.8%	3.2%	1.84		4.1%		1.43
Bad debt	[\$745,674]	3.0%	1.6%	1.91		3.1%		0.96
Fiscal Statistics								
Operating margin		-10.7%	-0.4%	26.37		-5.6%		1.90
Total hospital profit margin		-10.7%	-0.4%	24.33		-5.6%		1.90
Return on equity		131.7%	-3.2%	-41.55		-212%		-0.62
Current ratio		0.5	2.7	0.20		1.2		0.43
Days in net patient accounts receivable		72.8	39.4	1.85		.		.
Average payment period		44.0	24.9	1.77		54.5		0.81
Equity financing		-22.5%	44.6%	#		5.1%		-4.37
Long-term debt to equity ratio		-3.8	0.6	#		12.7		-0.30
Times interest earned		-3.6	0.1	#		-1.9		1.90
Total asset turnover		2.8	3.2	0.86		1.9		1.43
Average age of plant: years		22.7	6.7	3.39		22.7		1.00
Increase (decrease) total net patient rev	. %		. %	.		13.7%		.
Output gross rev (% of total gross pt. rev)	38.8%		48.2%	0.80		36.9%		1.05
Net Revenue Statistics								
Inpatient net revenue per discharge	\$4,877		\$5,092	0.96		\$5,705		0.85
Inpatient net revenue per day	\$984		\$638	1.54		\$567		1.74
Outpatient net rev per visit	\$152		\$291	0.52		\$134		1.13